



# Integrated Development Plan 2011-2016

Revised 2013-2014

Adopted 28 May 2013

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### MAPS

### **ACRONYMS**

CBP: Community Based Planning

CCR: Cross Cutting Results

CDW: Community Development Worker CMC: Core Manager Competencies

COGTA: Department of Cooperative Governance and Traditional Affairs

CPTR: Current Public Transport Record

CS: Community Survey

CSIR: Centre for Social and Industrial Research DBSA: Development Bank of Southern Africa

DHLG &TA: Department of Local Government & Traditional Affairs

DM: District Municipality

DORA: Division of Revenue Act DTO: District Tourism Organisation DWA: Department of Water Affairs ECCATI: Training organisation ECD: Early Childhood Development

ECDC: Eastern Cape Development Corporation
ECDOH: Eastern Cape Department of Health

ECDORT: Eastern Cape Department of Transport

ECSECC: Eastern Cape Socio Economic Consultative Council

ECTB: Eastern Cape Tourism Board ECPB: Eastern Cape Parks Board

ECPSDP: Eastern Cape Provincial Spatial Development Plan ECPGDP: Eastern Cape Provincial Growth Development Plan

EIA: Environmental Impact Assessment EPWP: Expanded Public Works Programme

ESCOM: Electricity Commission

ESTA: Extension of Security of Tenure Act

EU: European Union

GDS: Growth and Development Summit GFS: Government Finance Statistics GGP: Gross Geographic Product

GIS: Geographic Information System

GPI: Growth Performance Index

GRAP: Generally Recognised Accounting Practice

GVA: Geographic Value Added

FET: Further Educational Training College

HCW: Health care worker

HDI: Historically Disadvantaged Individual

HOD's: Heads of Department

HPGR: High Population Growth Rate

HR: Human Resources

ICASA: Information & Communications

ICT: Information and Communication Technologies

IDP: Integrated Development Plan

IGR: Intergovernmental Relations

ISETT: Information Systems, Electronics and Telecommunications Technologies

ITP: Integrated Transport Plan

IWMP: Integrated Waste Management Plan

JGDM: Joe Gqabi District Municipality

KPA: Key Performance Area
KPI: Key Performance Indicator
LED: Local Economic Development

LM: Local Municipality

LPGR: Low Population Growth Rate

LRAD: Land Redistribution and Agricultural Development

LTO: Local Tourism Organisation

MDB: Municipal Demarcation Board

MEC: Member of the Executive Committee

M&E: Monitoring & Evaluation

MFMA: Municipal Finance & Management Act 53 of 2003

MHS: Municipal Health Services
MIG: Municipal Infrastructure Grant
MoU: Memorandum of Understanding

MM: Municipal Manager
MPCC: Multi-Purpose Centre

MSA: Municipal Systems Act 32 of 2000

MTREF: Medium Term Revenue Expenditure Framework

NAFCOC: National African Federation of Chambers of Commerce

eNatis: National vehicle licensing system

NEMA: National Environmental Management Act NLTTA: National Land Transport Transition Act NSDP: National Spatial Development Perspective

OTP: Office of the Premier

PDI: Previously Disadvantaged Individual

PGDP: Provincial Growth and Development Plan

PHC: Primary Healthcare

PMS: Performance Management System

PMTCT: Prevention of Mother to Child Transmission

PPP: Public Private Partnership HDI: Human Development Index

RDP: Reconstruction and Development Plan

RSS: Rapid Services Survey (conducted by Fort Hare for the Office of the Premier in 2006)

**RWS: Rural Water Schemes** 

S 57 Managers: Managers who report directly to the Municipal Manager

SANRA: South African National Roads Agency

SAPS: South African Police Services

SAWEN: South African Women's Entrepreneurship Network

SCM: Supply Chain Management

SDBIP: Service Delivery and Budget Implementation Plan

SDF: Spatial Development Framework

SEDA: Small Enterprises Development Agency SETA: Sector Education and Training Authority SLA: Service Level Agreement SLM: Senqu Local Municipality

SMME: Small, Medium & Micro Enterprises

SPU: Special Programmes Unit TEP: Tourism Education Programme

TB: Tuberculosis

THETA: Tourism & Hospitality Education & Training Authority

TI: Tress Index

UFH: University of Fort Hare
UPE: Universal Primary Education
VCT: Voluntary Counselling & Testing
VIP's: Ventilated Improved Pit Latrine
WSA: Water Services Authority

WSP: Work Place skills Plan

WSDP: Water Sector Development Plan

WTW: Waste Treatment Works

# **EXECUTIVE SUMMARY**

### **PURPOSE OF THIS DOCUMENT**

The basic purpose of Integrated Development Planning is to achieve faster and more appropriate delivery of services and provide a framework for economic and social development in a municipality. Integrated Development Planning creates a planning environment that allows for the integration and alignment of government's delivery priorities and objectives and is aimed at eliminating the development legacy of the past.

This document contains the development priorities of Council for its term of five years and forms a commitment between the municipality and its residents about how and where development will take place.

The document also seeks to incorporate, resolve and take cognisance of the findings of the Auditor General, Internal audit and the previous findings of the IDP Assessment 2012-13 as well as the Municipal turnaround strategy. In addition, the Municipality is looking at expanding its planning horizon and moving it from a 5 year to a 20 year timeline.

### **DEMOGRAPHIC STATISTICS**

The 2011 census figures give Senqu Municipality a population of 134 150 compared to the 2001 Census estimate of 135,141 (Statssa, Census 2011). This indicates that the population is decreasing. The population decrease can be attributed to out migration as people move to seek jobs and schooling and increasing urbanisation which is linked to decreased family sizes and women giving birth at older ages. The Municipality however disputes the accuracy of these figures as due to the scattered and mountainous nature of the municipality, the rural population was not adequately accounted for in the census.

The majority of the population is still centred around the former Transkei homeland with Sterkspruit at the centre. The majority still reside in rural areas as opposed to urban area. This includes rural villages and farm households. The population density is estimated at 16.12 persons per km squared.

However household numbers are increasing from 33 904 (2001) to 38 046 (2011). This is due to the effects of urbanisation and participation in a world economy which means that the cost of large families and households are prohibitive. This is shown in the statistics which show that the average household size has dropped from 4 in 2001 to 3.5 in 2011.

The corresponding need for infrastructure and social services has not declined due to the high number of indigent people. This means that there is a risk that the equitable share contribution will remain insufficient to provide basic services as set out in the Constitution.

### SOCIO - ECONOMIC SUMMARY

Data from the 2011 Community Survey indicates that the average unemployment rate of the Senqu Municipality is 35.5 %. This only includes people that are actively searching for work. Based on the official definition, more than one third (30.34%) of the economic active group in Senqu is unemployment while the district average is 23.54%. Including those not actively seeking for work, unemployment in Senqu is as high as 65% compared to 54% and 48% for the district and Eastern Cape respectively. The dependency rate is 71.4% (Statssa, 2011)

Between 2000 and 2010 formal employment growth was negative at -2.27%, performing worse than the district (-1.23%) and province (-0.21%) respectively. The reason for negative formal employment growth can be attributed to:

- □ Poor performance of agriculture, trade and manufacturing sector;
- Over-dependency on the services sector;
- Recession and global environment.

However, also of concern is the quality of available jobs in Senqu. For example a majority of the informal and formal employment is in the Agriculture and Trade sector, if one excludes the services sector. These jobs are not high paying and therefore do not necessarily provide a good quality of life.

Despite experiencing positive economic growth between 2000 and 2010, Senqu's economy has been unable to create meaningful benefits for the poor. The poverty rate is 62.93% - much higher than the provincial average of 53.61%. Dependency on social grants is highest in Senqu (37.42%) compared to the district (34.46%), provincial (31.54%) and national (22.68%). Also, the state of household savings reveals a high degree of indebtedness (-R464) for Senqu which further exacerbates the poverty challenge.

With about 50.25% of the households earning no income at all and 21.39% earning between R1 and R1600 per month, almost two thirds of Senqu households are indigent. Of these, more than one quarter of households (6134) earn R400 or less per month. This is indicative of Senqu's low economic base, a factor that makes it less attractive to investors. This has negative repercussions for the economy and the municipality as more and more people cannot afford to pay for their livelihoods and services.

### SERVICE DELIVERY PERSPECTIVE

70 % of households live in a formal dwelling and 68.5 % own their own dwelling.

The 2011 census reveals that Senqu has an unserved population of 7 209 households out of 38 046 with water which is under 20% (Statssa, 2011)

Whilst most of the population does receive water, sanitation provision which was lagging behind lags with 45 % being unserved has improved with just under 6000 households having no access as can be seen in the table below. However Senqu still has to eradicate 645 bucket toilets which are in wards 14, 16 and 19. Households with no toilets at Ward 7 has the highest number at 712, followed by 604 in ward 10 and 598 in ward 16. In ward 16, this is due to the fact that Zakhele in Rhodes has virtually no toilets.

Apart from the backlog, Senqu is experiencing problems with decaying and poorly designed water and sanitation systems that were not designed to cope with the additional demands placed upon them and which have come to the end of their lifespan.

The electrification and telecommunication network in Senqu is insufficient with poor quality experienced in many areas. The main problem with the electrification network in town is the high amount of leakage. Waste management remains a problem with insufficient staff and old vehicles which constantly break down. In addition the waste sites are poorly maintained and recycling iniatives are small due to the limited budget available.

Environmental management is poor due to limited staff and budget and many by laws are not enforced due to the factors already mentioned. Many town planning by laws are broken and illegal land invasion occurs on a regular basis.

Access roads and bridges in the rural area are generally of a poor standard due to lack of maintenance and staff. Rural people struggle to access services due to this especially during the rainy period when the roads become impassable and flooded. Access to clinics and schools remains a challenge as people still have to walk long distances and the quality of the service is limited.

### **MUNICIPAL PRIORITIES**

1. Roads - Priority areas are places with no approach roads.
In W 14, 16, 19 and 10 the emphasis should be on paving roads. Also a job creation opportunity

Lack of land and tenure problems. The SDF indicates Sterkspruit as priority node. Look at the expansion of Sterkspruit and the development of Barkly as a priority issue

3. Job creation – Need to improve skills level of the population

4. Recreational facilities – Needed in every ward especially for youth

5. LED – Look at agro processing e.g wool washing.

6. Communication and public participation—Public participation must be increased. Network poles and transmitter poles for television are desperately needed in most areas.

The following are priorities outside the Municipality's powers and functions but need addressing

1) Water

2. Land -

- 2) Sanitation
- 3) Electricity
- 4) Disaster management